

Best Friends 2025 Annual Report



OUR MISSION

To bring about a time
when there are
no more homeless pets

ON THE COVER
Zorro, adopted from Best Friends Animal Sanctuary in 2025. Once at risk in a crowded shelter, he came to Best Friends, where he learned to channel his cattle-dog instincts — and his love of treats — into a herding game that helped him thrive and find a loving home. In 2025, the number of dogs killed in America’s shelters decreased, reversing the post-COVID-19 rise — a hopeful turn for pups like Zorro.

WATCH THE VIDEO



Look back at the moments that shaped no-kill progress from 2016 to 2025.

A MESSAGE FROM THE CEO AND BOARD CHAIR

When Best Friends committed to leading the country to no-kill by 2025, we knew it would stretch us — and the movement — to find new and better ways to collaborate and advance our work. While we didn’t fully reach that goal, the urgency of 2025 sparked a decade of innovation, collaboration, and lifesaving that changed the future for homeless pets.

Over the past 10 years, no-kill became the national expectation. With your help, shelters grew more transparent and data-driven, communities more engaged, and partnerships stronger. Thanks to that collective effort, 67% of America’s shelters are no-kill today — and more than three-quarters have achieved no-kill for at least a year since 2016.

At the center of all this progress are pets like Zorro, this year’s cover dog. His journey reminds us what these numbers truly represent: individual lives, each deserving love and a safe place to call home. Zorro is one of 40 million dogs and cats saved in shelters between 2016 and 2025 — 40 million lives saved because people like you chose to care and take action.

Looking back, certain moments defined the decade. Setting the 2025 goal changed the national conversation. Building a national team of experts enabled support for shelters in all 50 states. Opening new centers in New York City, Houston, and Northwest Arkansas helped more than double adoptions from Best Friends. Groundbreaking data tools gave shelters and communities unprecedented insight into where help was needed most. Responses to major crises — from Hurricane Harvey to the COVID-19 pandemic to the Los Angeles wildfires — protected thousands of pets in their most vulnerable moments. And policy wins, including statewide no-kill proclamations, paved the way for even greater progress.

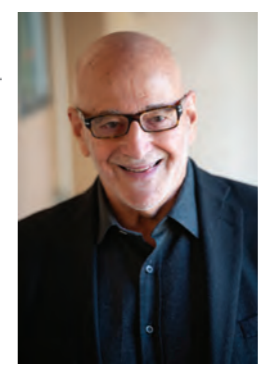
This past fiscal year (October 1, 2024–September 30, 2025) carried that momentum forward, and you’ll read more about it in the pages ahead. We hope you feel proud of what you helped build — not only in fiscal year 2025 but throughout the past decade. The target year may have passed, but our commitment has not. And we hope you feel inspired by what comes next: more lifesaving, more no-kill communities, and more stories like Zorro’s.

Together, we will Save Them All.



Julie Castle

Julie Castle
CEO



Francis Battista

Francis Battista
Co-founder
and board chair

NATIONAL PROGRESS TOWARD NO-KILL

Lifesaving, shelters, and people form the foundation of Best Friends' commitment to lead the nation to no-kill. Since setting that goal in 2016, we've tracked progress across the country. These numbers reflect the collective work of an entire movement — animal shelters, rescue groups, volunteers, community advocates, and supporters like you — driving change together. By the end of 2025:

67%

of U.S. shelters were no-kill

77%

of shelters achieved no-kill at some point since 2016

82%

national save rate, up 11 percentage points since 2016

60%

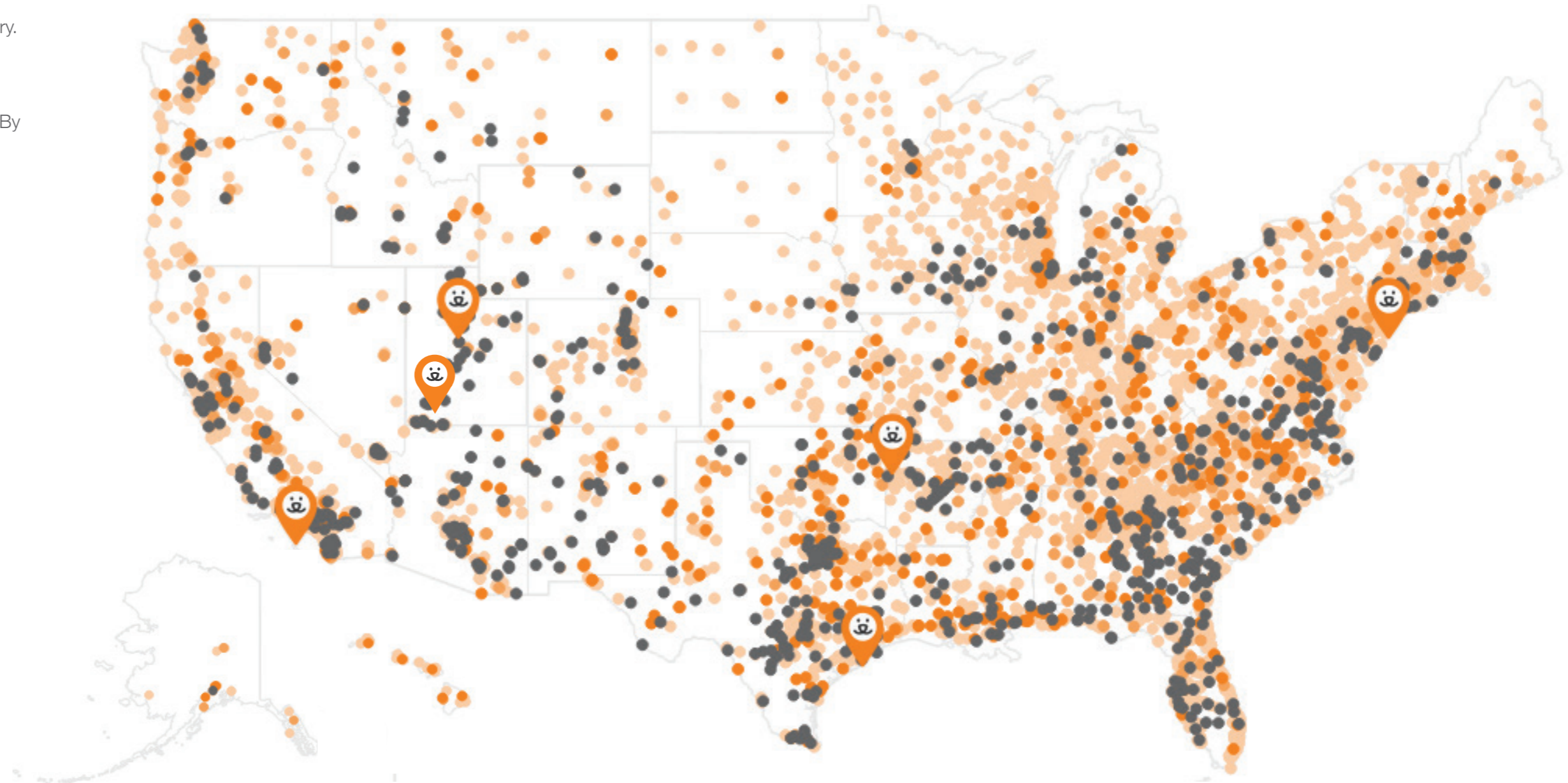
reduction in dogs and cats killed in shelters between 2016 and 2025

40 MILLION


lives saved by shelters, rescue groups, and Best Friends since 2016


OUR NATIONAL REACH IN 2025

This map highlights Best Friends' nationwide presence and the breadth of our partnerships driving lifesaving progress in 2025. Many Level 2–4 shelters, rescue groups, and other animal welfare organizations are also Best Friends Network Partners (Level 1) but appear only at their highest level of engagement to avoid overlap and double counting.




 **BEST FRIENDS LOCATION**

 **LEVEL 1 (4,865)**
Best Friends Network Partners that contributed data and accessed lifesaving resources

 **LEVEL 2 (268)**
Received basic outreach or support, such as check-ins, offers of help to achieve or sustain no-kill, or assistance with keeping data current

 **LEVEL 3 (480)**
Received deeper support, including grants, hands-on expertise, training, mentoring, educational offerings, and program engagement

 **LEVEL 4 (861)**
Engaged at the highest level through transport and transfer programs — whether as sending or receiving organizations — directly saving the lives of homeless pets

LIFESAVING

Saving lives is our most fundamental calling. In 2025, you made sure Best Friends could give homeless pets the love, care, and second chances they deserved through our sanctuary, centers, and regional programs.



ADOPTIONS

21,926

adoptions through Best Friends Animal Sanctuary, centers, and events

FOSTERING

8,173

dogs and cats placed in Best Friends foster homes

TRANSPORT

17,820

pets transported by Best Friends to communities where they had a greater chance of adoption

SPAY/NEUTER

32,041

spay/neuter surgeries were performed or supported by Best Friends



A DESTINATION WITH PURPOSE

In 2025, 43,499 visitors soaked up the magic of the Sanctuary and carried the no-kill message back to their own communities.

Specialized care at Best Friends Animal Sanctuary

Since 1984, the Sanctuary in Kanab, Utah, has served as the heart, soul, and headquarters of Best Friends. A home and safe haven for up to 1,600 animals on any given day, it has become a cherished place for people of all ages and a proving ground for lifesaving techniques that Best Friends shares with shelter and rescue partners across the country.



Licorice pushed the limits of “savable”

When Licorice arrived at a shelter in Arizona, he wasn't getting much adoption interest because he's paralyzed. Now at Cat World, he spends time going on adventures around the Sanctuary with caregivers and volunteers. Between outings, he receives specialized care like acupuncture and laser therapy to keep him comfortable and strong.

For Cat World's director, Jennifer Adkins, Licorice is just as adoptable as any other cat. And he proves it daily. For a cat who can't walk on his own, Licorice sure covers a lot of ground — showing that with the right care, more pets can find the loving homes they deserve.



Phoenix went from panic to peace

Phoenix arrived at the Sanctuary so terrified that routine handling required sedation. Caregivers designed a behavior plan and fostered him at home to give him a quieter space to decompress. Back at the Sanctuary, he bonded with another shy rabbit, Thumbelina. Today, the pair relax and play, showing how the Sanctuary helps animals heal at their own pace.

Lifesaving through Best Friends centers and regional programs

While the Sanctuary is the heart of Best Friends, lifesaving happened every day in communities across the country. Adoption, spay/neuter, foster networks, community cat programs, and pet transport formed the core of our work in Salt Lake City, Los Angeles, New York City, Houston, and Northwest Arkansas.



Vida

Vida got a second chance with Best Friends in Houston

Best Friends in Houston co-sponsored the Petco Love Mega Adoption Event at NRG Arena, bringing shelters from across Texas together to help dogs and cats find homes. When Vida arrived, though, she wasn't ready to meet adopters — she didn't even have the strength to stand.

The shelter that brought her didn't have the resources to provide specialized care for her, so Best Friends offered to help. Two days of hospitalization meant Vida wasn't among the 969 pets adopted that weekend, but she made a full recovery and was adopted from the Best Friends Pet Lifesaving Center in Houston just two weeks later.

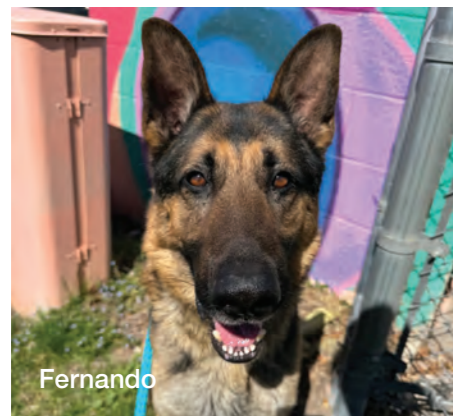


Swig

Salt Lake City team helped Utah shelter get back on track

When a disease outbreak caused Uintah Animal Control and Shelter's save rate to fall below the 90% no-kill threshold, Best Friends was there to help. Our pet adoption center in Salt Lake City welcomed hundreds of pets from Uintah, including tiny kittens like Swig and big dogs like Fernando. This relief allowed the shelter to focus on disease prevention, operations, and program development.

With a strong foundation reestablished, Uintah achieved no-kill again in 2025. Utah is now very close to becoming a no-kill state, and Best Friends in Salt Lake City is committed to helping the remaining shelters reach that milestone.



Fernando



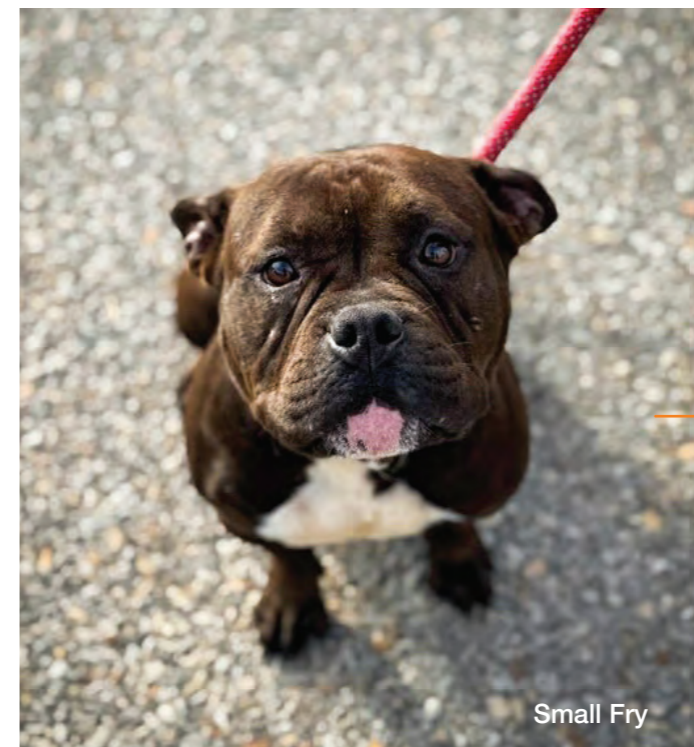
Joshua and his adopter

A NATIONAL LEADER IN PET ADOPTION

Last year, Best Friends ranked second nationwide for the number of direct pet adoptions. The Best Friends Pet Adoption Center in New York City — which welcomes dogs and cats from shelters along the East Coast — played a major role in that success. Joshua was one of 4,447 dogs and cats who found homes through the center in fiscal year 2025, a record-breaking year.

CONNECTING PEOPLE TO ADOPTABLE PETS

Within hours of arriving at the Best Friends Pet Resource Center in Northwest Arkansas from a shelter that was full, Small Fry was already on her way home. Her adopter came to the center for a volunteer orientation, spotted Small Fry, and decided to order her new best friend "to go."



Small Fry

Data that guided lifesaving nationwide

Best Friends maintained the nation's most comprehensive shelter dataset in 2025. Because not all shelters track or report data publicly, our team used a nationally recognized estimation model — validated for accuracy by the University of Oklahoma and the University of New Hampshire last year — to fill critical gaps. This validation reinforced the strength of our data leadership and gave confidence to shelters, policymakers, and partners focused on saving more lives.

Data also guided our own work and partnerships. By analyzing factors such as foster programs, adoption hours, and adoptable pet marketing, we identified and promoted the strategies most likely to increase lifesaving. A new partnership with Adopt a Pet — an online pet adoption platform — put those insights to work, directing adopters to shelters working to save more lives.



A SPECIAL THANK-YOU TO THE OFFICIAL PARTNERS OF BEST FRIENDS

Blue Buffalo and Fresh Step provided food, treats, and cat litter for the animals at Best Friends Animal Sanctuary and centers nationwide. We are deeply grateful for their generosity and couldn't do this lifesaving work without them.

Vesuvius and Max

SHELTERS

You built momentum for no-kill nationwide by ensuring shelters had the support they needed from Best Friends in 2025 — growing skills, expanding capacity, and saving more lives.

NETWORK PARTNERS

5,726

Best Friends Network Partners in all 50 states by the end of fiscal year 2025 — an increase of 705 organizations over the prior year

REACH

1,600+

shelters and other animal welfare organizations engaged at varying levels beyond basic network partnership, ranging from light touch support to intensive, hands-on collaboration

Of these, **860+** benefitted from Best Friends-supported animal transports, including transfers, facilitation, and transport-funded programs

GRANTS

\$15 MILLION

in grants provided to 1,076 Best Friends Network Partners and other organizations





Broad support through the Best Friends Network

As one of the nation's largest communities of animal welfare organizations, the Best Friends Network scales and accelerates no-kill nationwide. Through online tools, educational resources, and Rachael Ray Save Them All grants and No-Kill Excellence grants, partners gained the knowledge and funding to increase lifesaving in their communities. Learnings from the network also helped shape the proven practices Best Friends shared nationwide.

Hands-on coaching, learning, and technical assistance

Some shelters need deeper guidance to strengthen their programs, troubleshoot challenges, or build new lifesaving skills. In 2025, Best Friends provided tailored coaching, technical assistance, grant funding, and robust learning opportunities to help shelters improve programs and achieve no-kill. These opportunities included the Best Friends National Conference and the nation's first accredited courses, certifications, and degree programs in contemporary animal services, offered in partnership with Southern Utah University.



Worble



Twirl



Mick

West Virginia shelter doubled its save rate

Once considered a “last stop,” Harrison County Animal Control had a save rate under 46% in 2023. With support from Best Friends, the shelter started doing TNVR for community cats, strengthened rescue partnerships, and provided resources for keeping pets with their families. The shelter also created a program for fearful dogs like Mick, who's now thriving in a loving home. Within just 18 months, the shelter's save rate climbed to nearly 90%.

“2025 was a transformational year... Because of the dedication, compassion, and sheer determination of this community — and with Best Friends supporting our progress — we achieved a 90% save rate... For a shelter that once carried the weight of having the lowest save rate in West Virginia... a place that was whispered about, avoided, judged... This is a triumph that reaches straight to the heart.”

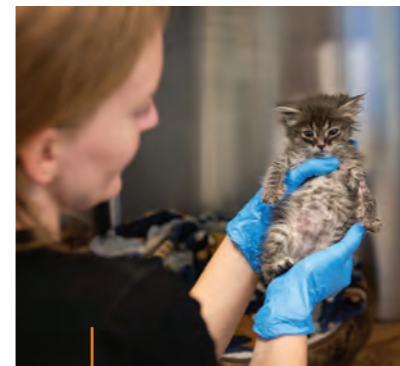
Kassy Slack, director, Harrison County Animal Control

Network challenge helped community cats in Virginia

In July 2025, Best Friends launched the Community Cat Challenge to help shelters expand trap-neuter-vaccinate-return (TNVR) programs. With support from Best Friends, Regional Animal Shelter of King William County partnered with local caregivers to provide humane traps, spay/neuter services, and veterinary care. A friendly kitten named Worble received treatment for a wound before being adopted. By September, the shelter's save rate climbed to 94%, up from 69% the same month a year prior — demonstrating how essential TNVR is to achieving no-kill.

Twirl found a home, thanks to Rescue Roundtable

Rescue groups play a critical role in helping shelters save more lives, especially pets with medical or behavioral needs. Best Friends co-created Rescue Roundtable with One Tail at a Time to help rescue groups build capacity to support shelters. After joining, Pets of Ohio Rescue Team increased shelter transfers by 232% and adoptions by a whopping 725%. One of those adoptions was Twirl — a fearful pup who, with time and support, found the loving home she deserved.



Dog rescue group started saving cats after Best Friends course

Greener Days Ahead Rescue in Arkansas wanted to help the growing number of cats in their community but didn't know where to begin. After completing Best Friends' Cat Lifesaving Fundamentals course, the organization gained the skills and confidence to launch a cat program of their own. They built low-stress housing, improved admissions and adoption strategies, and recruited new volunteers, saving more than 400 cats in 2025.

MEDICAL SUPPORT WHEN SHELTERS NEEDED IT MOST

The national veterinarian shortage affected pets across the country, especially those in shelters. In 2025, the Best Friends shelter medicine team helped 92 organizations navigate challenges such as disease outbreaks and the care of fragile newborn animals, providing expertise many shelters simply don't have on staff.

Deep partnership through national shelter programs

For shelters needing intensive, long-term support, Best Friends was there to help. Through the national shelter embed program, made possible in part by a grant from Maddie's Fund®, Best Friends placed expert staff inside shelters to strengthen operations. And through the Prince and Paws Shelter Collaborative Program — named for the adopted pets of its lead donor — no-kill organizations mentored shelters working toward no-kill, providing peer guidance and support.



Trooper

Arizona shelter achieved no-kill through the shelter collaborative program

When Trooper bounds across his family's yard, you'd never guess he arrived at Santa Cruz County Animal Care & Control with a fractured leg after being hit by a car. Located in Arizona's smallest county, Santa Cruz couldn't provide the veterinary care he needed — but Pinal County Animal Care and Control could.

The shelters had been paired through Best Friends' shelter collaborative program. In 2025, Santa Cruz County Animal Care & Control and 91 other shelters were mentored through the program. Over their year-long collaboration, Pinal County helped Santa Cruz save more pets like Trooper and raise its save rate from 67% to more than 90%.

“This collaboration made us into a no-kill shelter. For many years, we didn't have the programs or resources to help animals quickly move through our shelter. When this came about, we saw the light at the end of the tunnel. We saw it could be different for us.”

Jose Peña, shelter manager, Santa Cruz County Animal Care & Control



Cashew

Cashew thrived with embed support

Cashew came to Independence Animal Services in Missouri as a young dog whose enthusiasm sometimes overwhelmed people. Through the national shelter embed program, Best Friends team member Kelsey Maccombs worked shoulder to shoulder with the Independence team to enhance data collection, care plans, behavior support, and playgroups — giving Cashew the chance to shine. At a Best Friends Super Adoption event in nearby Northwest Arkansas, a family quickly fell in love with him and brought him home.

PEOPLE

Every movement is powered by people. In 2025, you and partners across the country stepped up and spoke out, delivering big wins for homeless pets.

ADVOCACY

206,000

grassroots advocates made up the Best Friends Action Team, helping secure 62 legislative wins nationwide

SUMMITS

7,100+

passionate animal lovers from more than 25 states attended our Bring No-Kill Home Summits — and over 30% were new to Best Friends

VOLUNTEERS

14,011

amazing volunteers gave 515,511 hours across all Best Friends programs

VISIBILITY

111 BILLION

media impressions expanded our reach and inspired action for pets



MAYORS AND GOVERNORS PUT NO-KILL ON THE MAP

By the end of fiscal year 2025, elected officials in 21 states — and in 29 local municipalities, including Nashville — issued no-kill proclamations, signaling a commitment to lifesaving at the highest levels. Many proclamations coincided with adoption events, public awareness campaigns, and new shelter partnerships.

Advocates and policy experts

Advocacy and legislation are central to Best Friends' work to lead the nation to no-kill, shaping the laws and policies that directly affect the animals we love. Best Friends' policy experts and grassroots advocates worked together to strengthen protections for dogs and cats nationwide — removing barriers and expanding opportunities for lifesaving.



Lila

Policy experts advanced big wins

In 2025, Best Friends' team of attorneys, research analysts, and policy experts championed lifesaving measures across the country. Key wins included overturning a decades-old pit bull ban in Prince George's County, Maryland; ending roadside pet sales in Georgia and Florida; and passing Roscoe's Law in Washington, D.C., which removes housing barriers for families with pets and sets a precedent for other communities.



Betsy

Grassroots advocacy through the Best Friends Action Team

The Best Friends Action Team was instrumental in passing dozens of laws, exposing puppy mills, and advancing pet-inclusive policies nationwide in 2025. This grassroots volunteer network surpassed 200,000 members, fueled by Best Friends' Bring No-Kill Home summits in New Jersey, Illinois, Utah, California, and Arkansas, plus a virtual summit with record-breaking attendance.

After attending the Arkansas summit, volunteer Betsy Robb put her training into action — boosting adoptions and media coverage at Little Rock Animal Village and helping stop a local policy that would have restricted pit bull-type dog adoptions. Betsy was recognized for her leadership with the Excellence in Advocacy Award by a Volunteer Leader at the Women in Government Relations National Conference last summer.

“My personal brand of advocacy is more public ... I teach everyone I can, everything I can about the animal rescue world, every chance I get.”

Betsy Robb,
Friends of Little Rock Animal Village



Marty and Brenda Winnick

Volunteers and communities

People just like you have long been the heartbeat of the no-kill movement. In 2025, thousands of people across the country offered their time, skills, and compassion — supporting shelters, caring for animals, fostering or transporting pets, and lending a hand wherever it was needed most.



Bob Potemski

Best Friends volunteers received national recognition

Volunteers are essential to Best Friends' lifesaving work, contributing at every level of the organization. In 2025, that dedication was recognized nationally when several Best Friends volunteers received Daily Point of Light Awards from Points of Light, the world's largest organization dedicated to volunteer service.

Longtime supporters Brenda and Marty Winnick were honored for contributions ranging from preparing food for animals at Best Friends Animal Sanctuary to helping provide much-needed veterinary care to pets on the Navajo Nation. In Kansas City, Bob Potemski received a Daily Point of Light Award for recruiting and leading volunteer teams that support pet transport efforts. Congratulations to Brenda, Marty, and Bob!



Campaigns helped more people help animals

Best Friends' national Bring Love Home campaign continued in 2025, inspiring people across the country to adopt rather than buy pets. Alongside this national effort, Best Friends created local campaigns that motivated people to support pets in their own communities. In Houston, bilingual ads in the Houston Astros yearbook encouraged people to adopt, foster, or volunteer, while “skip the shelter” ads helped lost dogs get home faster. By reaching audiences where they live, work, and play, Best Friends turned awareness into action.

Strategic partners

From business brands and entertainers to sports teams and media partners, Best Friends' partners shone a national spotlight on homeless pets and brought the no-kill message to millions in 2025. These partnerships connected people to adoptable pets, boosted awareness, and strengthened the movement at a national scale.

During **National Pet Month** in May, Best Friends partnered with **Walmart** as its for-good nonprofit partner, amplifying the pet adoption message in 2,000 stores nationwide. Eleven brands supported the effort, including Blue Buffalo, which sponsored adoptions all month and helped 1,694 dogs and cats from Best Friends and local shelters find homes.

Whisker — the maker of Litter-Robot — helped bust common cat myths by encouraging people to share videos using the hashtag **#FelineFolkloreChallenge**, donating \$1 to Best Friends for every post. The company also sponsored cat adoptions at Best Friends Animal Sanctuary and centers throughout the month of June.

As the **Big 12 Conference's** first animal welfare nonprofit partner, Best Friends teamed up with the conference all year to help 30 dogs from local shelters score homes. The slam-dunk partnership also introduced thousands of fans to Best Friends' lifesaving mission.



TALE
YOU CAN'T HERD CATS.
TRUTH
TWO CATS ARE CUTER THAN ONE.



#FELINEFOLKLORECHALLENGE
litter-robot by whisker Best Friends



© & TM DC © 2025 Warner Bros. Ent. All Rights Reserved

Beethoven, a puppy from Best Friends in New York, played for Team Ruff in **Puppy Bowl XXI** and quickly landed a home. Thanks to the Puppy Bowl covering adoption fees from February 5-12, 283 dogs and cats from Best Friends were adopted during Super Bowl week in 2025.

Ahead of **Taylor Swift's** new album, *The Life of a Showgirl*, dropping in October, Best Friends and **Uber Eats** celebrated her love of cats with playful pop-up events. Swifties in Los Angeles, Nashville, and New York met adoptable "Uber showcats," leading to 25 adoptions.

Sabrina Carpenter partnered with Best Friends during her Short n' Sweet tour, donating over \$160,000 from ticket sales and hosting backstage puppy meet and greets. The collaboration included fan engagement at concerts and a pop-up activation in Los Angeles, with more events planned in L.A. and New York City in 2026.

After miraculously surviving a 380-foot fall in Bryce Canyon National Park, **Mirage the cat** found care and healing at Best Friends Animal Sanctuary before being adopted by one of her rescuers. Mirage's story captured national media attention, becoming one of the most widely shared animal stories of the year.

Warner Bros. Discovery highlighted homeless pets through Krypto, a canine character in the new *Superman* movie, and partnered with Best Friends to promote pet adoption. Best Friends CEO Julie Castle attended the Hollywood premiere at the TCL Chinese Theatre, helping shine a spotlight on animals in need. After Superman premiered, Google searches for "adopt a dog near me" shot up by an incredible 513%.

Pulling together to provide relief

Across the lifesaving, shelters, and people work you've read about in this report, one moment in 2025 brought all three pillars together in a powerful way. When wildfires swept through Los Angeles and Southern California in early 2025, thousands of pets and families suddenly needed help. Unlike most disasters we've assisted with, the L.A. wildfires put one of our own centers — the Best Friends Pet Adoption Center in West L.A. — at risk. Thanks to supporters like you, and the strength of the Best Friends Network, relief came quickly.



Response

Best Friends provided care for pets injured or displaced by the wildfires. Lucky, a cat rescued with all four paws burned and whiskers singed, received intensive treatment at our West L.A. center after first being brought to a local shelter.



Lucky



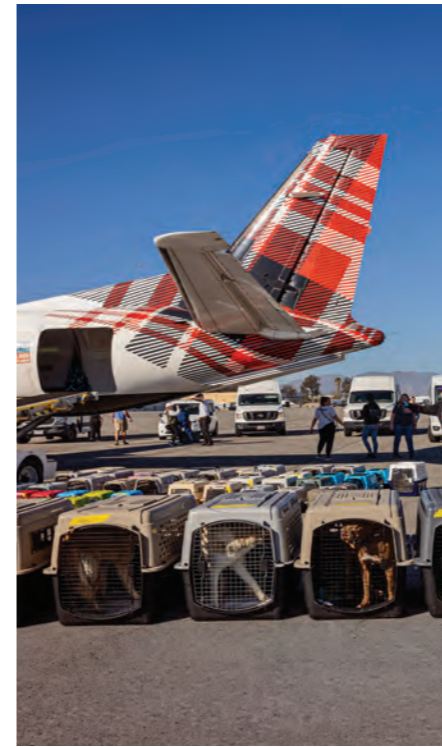
Rescue

Working with Los Angeles County and rescue partners, Best Friends helped ensure that no animal was left behind — setting up and monitoring humane traps and wildlife cameras in areas where pets and wildlife had been spotted.



Relief

To support families and pets affected by the fires, Best Friends opened two community pantries in Los Angeles. More than 20 corporate partners and countless supporters kept them stocked with pet food and supplies, including essential items for people like toothpaste and air purifiers.



Relocation

Best Friends helped 2,247 adoptable dogs and cats leave L.A.-area shelters through a mix of direct transports, facilitated transfers, and partner support. This included 523 animals moved by Best Friends to the Sanctuary in Kanab and our centers in Salt Lake City and New York City, as well as 1,724 animals placed with 84 receiving partners, each supported with a Best Friends stipend. While many pets traveled by van, Wings of Rescue, the Philadelphia Eagles, and other partners also flew hundreds of animals to safety.

THANK YOU

From wildfires in Los Angeles to helping shelters launch lifesaving programs to quiet moments of healing at the Sanctuary, you were there for the animals who needed you most. Your support fueled a year of lifesaving — and helped cap a decade of extraordinary progress toward no-kill nationwide. Together, we've changed what's possible for shelters and communities across the country. And together, we'll keep going until every shelter is no-kill and every pet has a safe place to call home.



BEST FRIENDS ANIMAL SOCIETY AND SUBSIDIARIES
Consolidated Statements of Financial Position

As of September 30, 2025
 (With comparison to the period as of September 30, 2024)

Assets	As of September 30,	
	2025	2024
Cash and cash equivalents	\$ 2,244,947	\$ 1,225,654
Contribution and legacy receivables, net	5,119,445	5,572,361
Prepays and other assets	11,259,847	10,090,631
Investments - general purpose	30,413,481	39,754,555
Cash and cash equivalents - restricted	2,488,283	1,667,834
Investments - restricted:		
Charitable gift annuities	21,801,834	20,406,817
Endowments	9,208,172	8,767,200
Property and equipment, net	92,650,303	93,480,200
Operating lease right-of-use assets	1,025,515	1,798,184
Finance lease right-of-use assets	77,668	108,736
Interest in perpetual trusts and charitable remainder trusts	18,399,611	17,700,029
Total assets	\$ 194,689,106	\$ 200,572,201
Liabilities and Net Assets		
Liabilities:		
Accounts payable and accrued liabilities	\$ 15,307,949	\$ 15,265,651
Charitable gift annuities	5,389,708	4,960,023
Other liabilities	3,133,856	2,839,453
Line of credit	1,500,000	-
Operating lease liabilities	1,092,767	1,938,735
Finance lease liabilities	84,448	117,852
Notes payable, net of issuance costs	30,751,141	34,510,815
Total liabilities	57,259,869	59,632,529
Commitments and contingencies		
Net assets:		
Without donor restrictions:		
Undesignated	61,533,513	59,726,289
Designated	36,604,006	45,052,713
	98,137,519	104,779,002
With donor restrictions		
	39,291,718	36,160,670
Total net assets	137,429,237	140,939,672
Total liabilities and net assets	\$ 194,689,106	\$ 200,572,201

Gremlin



Tribbiani



Louise

BEST FRIENDS ANIMAL SOCIETY AND SUBSIDIARIES
Consolidated Statements of Activities

As of September 30, 2025
 (With comparison to the period as of September 30, 2024)

	For the Year Ended September 30, 2025			
	(With Summarized Financial Information for the Year Ended September 30, 2024)			
	Without Donor Restrictions	With Donor Restrictions	2025 Total	2024 Total
Revenues, support, and reclassifications:				
Contributions of cash and other financial assets	\$ 149,572,387	\$ 14,398,990	\$ 163,971,377	\$ 139,102,223
Contributions of nonfinancial assets	105,538,296	-	105,538,296	146,197,635
Program events	367,716	-	367,716	764,037
Other revenue	3,290,023	-	3,290,023	4,571,413
Net assets released from restrictions	9,543,939	(9,543,939)	-	-
Total revenues, support, and reclassifications	268,312,361	4,855,051	273,167,412	290,635,308
Expenses:				
Sanctuary activities including animal care (excluding in-kind)	38,103,624	150,884	38,254,508	37,684,085
In-kind animal food, supplies, medical, and other	2,148,911	-	2,148,911	1,235,321
National and regional programs (excluding in-kind)	91,878,126	2,081,778	93,959,904	91,223,359
In-kind advertising	103,363,667	-	103,363,667	142,671,126
Management and general (excluding in-kind)	11,188,488	330,802	11,519,290	12,804,232
Fundraising	29,842,599	-	29,842,599	29,328,224
Total expenses	276,525,415	2,563,464	279,088,879	314,946,347
Increase (decrease) in net assets before other income (expenses)	(8,213,054)	2,291,587	(5,921,467)	(24,311,039)
Other income (expenses):				
Other expenses and losses	(1,642,007)	-	(1,642,007)	(1,462,882)
Interest and dividend income, net	1,517,513	78,309	1,595,822	2,633,250
Realized and unrealized net investment gain	1,894,969	761,152	2,656,121	13,043,221
Roadhouse Hotel and Mercantile expenses, net of revenues	(644,577)	-	(644,577)	(957,770)
Net gain (loss) on disposal of assets	445,673	-	445,673	(10,674)
Total other income	1,571,571	839,461	2,411,032	13,245,145
Increase (decrease) in net assets	(6,641,483)	3,131,048	(3,510,435)	(11,065,894)
Net assets at beginning of the year	104,779,002	36,160,670	140,939,672	152,005,566
Net assets at end of the year	98,137,519	\$ 39,291,718	\$ 137,429,237	\$ 140,939,672

Complete audited financial statements can be found at bestfriends.org/financial-information.

"In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Organization as of September 30, 2025, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America." Tanner LLC

Best Friends is proud to have received the following seals of approval in 2025.



Board of directors

Francis Battista, chair
 Lynn Flanders, treasurer
 Abby Jones, vice chair
 Mical Hill, secretary
 Julie Castle, CEO

Denise Clark
 Anne Mejia
 Cyrus Mejia
 Oke Mueller
 Phefelia Nez
 Lona Williams

2025 FROM AUDITED STATEMENT

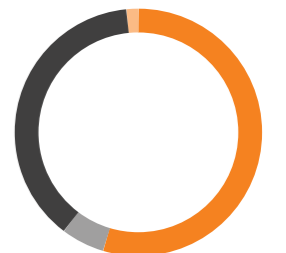
FUNCTIONAL EXPENSES

- Programs \$237,664,906 (85%)
- Fundraising \$29,842,599 (11%)
- General & Management \$11,581,374 (4%)



REVENUE

- Donations from Individuals \$148,397,340 (54%)
- In-Kind Donations \$105,538,296 (39%)
- Corporate and Foundation Gifts \$15,574,037 (6%)
- Other \$3,657,739 (1%)





To learn more about Best Friends Animal Society's work, visit bestfriends.org. We are grateful to the supporters and partners whose generosity makes this lifesaving work possible. To make a donation that goes directly toward saving lives, visit bestfriends.org/donate.



Best Friends Animal Sanctuary

5001 Angel Canyon Road
Kanab, Utah 84741

Best Friends in Los Angeles

Best Friends Pet Adoption Center
1845 Pontius Avenue
West Los Angeles, CA 90025

Best Friends in New York

Best Friends Pet Adoption Center
307 West Broadway
New York, NY 10013

Best Friends in Utah

Best Friends Pet Adoption Center
2005 South 1100 East
Salt Lake City, UT 84106

Best Friends in Houston

Best Friends Pet Lifesaving Center
901 Pinemont Drive
Houston, TX 77018
By appointment only

Best Friends in Northwest Arkansas

Best Friends Pet Resource Center
1312 Melissa Drive
Bentonville, AR 72712